

50 California Street
Seventh Floor

San Francisco California
94111-4677

Facsimile 415.394.1222

www.huntsmanag.com

415.394.1212

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John Shields
Conklin Bros. Carpet
1100 Selby Street
San Francisco, CA 94124

Dear John,

On behalf of the Architects and Designers on the teams for the many projects that we have done together, I want to express our thanks not only for the quality and timely completion of the work, but also for the quality of the advice that we always get from Conklin when faced with a difficult specification or installation issue. This advice is, literally, as valuable to us and to our clients as the commitment to budget and schedules that seem to be a constant at Conklin.

An equal amount of thanks goes to your installation crews. The ways in which they were able to "finesse" the pattern inconsistencies inherent in the carpet in the Sheppard Mullin project in Embarcadero Center into a smooth installation with only minimally visible seaming was truly remarkable and was appreciated by our team and the clients.

And, of course, Calegari and Morris at 123 Mission Street will always be seen as a model of how close teamwork between designers, contractors and clients can make a project with a limited budget and short schedule a success, even when multiple carpets and hard flooring materials are part of the project.

We wish you the best for the New Year and look forward to many more successful in the future.

Very truly yours
HUNTSMAN ARCHITECTURAL GROUP



Daniel Huntsman
President